

David Taylor (Chair)

Andrea Adams
Ebrahim Adia
Fiona Armstrong
Maria Darby-Walker
Jim Edney
Dawne Gurbutt
Joanne Heaton-Marriott

Jon Hogan
Janice Horrocks
Sana Iqbal
Lesley Lloyd
Bill McQueen
Mike Thomas



The Board received two reports incorporating the draft HEFCE Accountability Return (Finance) and the draft HEFCE Annual Assurance Return 2017. A copy of each Report is set out in the Minute Book.

With regard to the Accountability Return, the Director of Finance confirmed that the document was self-explanatory and that ther 0 10(00 g0 G[d)3(raft 22(inlf)no0. pa(o)-5ticul)8(tr i4(R)8((o)-s h)9(tm)-4(ewished3(n)4i)4(d) (or inless than 1000 go G[d)3(raft 22(inlf)no0. pa(o)-5ticul)8(tr i4(R)8((o)-s h)9(tm)-4(ewished3(n)4i)4(d) (or inless than 1000 go G[d)3(raft 22(inlf)no0. pa(o)-5ticul)8(tr i4(R)8((o)-s h)9(tm)-4(ewished3(n)4i)4(d) (or inless than 1000 go G[d)3(raft 22(inlf)no0. pa(o)-5ticul)8(tr i4(R)8((o)-s h)9(tm)-4(ewished3(n)4i)4(d) (or inless than 1000 go G[d)3(raft 22(inlf)no0. pa(o)-5ticul)8(tr i4(R)8((o)-s h)9(tm)-4(ewished3(n)4i)4(d) (or inless than 1000 go G[d)3(raft 22(inlf)no0. pa(o)-5ticul)8(tr i4(R)8((o)-s h)9(tm)-4(ewished3(n)4i)4(d) (or inless than 1000 go G[d)3(raft 22(inlf)no0. pa(o)-5ticul)8(tr i4(R)8((o)-s h)9(tm)-4(ewished3(n)4i)4(d) (or inless than 1000 go G[d)3(raft 22(inlf)no0. pa(o)-5ticul)8(tr i4(R)8((o)-s h)9(tm)-4(ewished3(n)4i)4(d) (or inless than 1000 go G[d)3(raft 22(inlf)no0. pa(o)-5ticul)8(tr i4(R)8(inless than 1000 go G[d)3(inless than 1000 go G[d)3(inles

2. That Andrea Adams be appointed as Chair of the Remuneration Committee and that Fiona Armstrong be appointed as a Member of the Remuneration Committee.

(With the individual concerned not voting in respect of their own position)

That:

- (i) Jm Edney be appointed as Deputy Chair of the University Board;
- (ii) Andrea Adams be appointed as Chair of the Remuneration Committee and that Fiona Armstrong be appointed as a Member of the Remuneration Committee.

The Chair of the Nominations Committee then set out the views of the Committee (where quorate) in respect of circumstances in which Independent Members of the Board are subsequently appointed as an employee or consultant of the University and in respect of the seniority of staff members on the Board. Mrs Adams also set out proposed transitional arrangements in respect of the individuals caught by the proposed new policy.

Mrs Adams requested that any Board Members who had yet to do so, please complete the skills matrix previously circulated. The results along with the relevant guidance and relevant feedback from PwC result would then be used by the Nominations Committee as part of the recruitment exercise.

Finally, the Vice Chancellor confirmed that he would inform the Academic Board of the impending vacancies.

That

- (i) the update be noted;
- (ii) any Independent Board Member who is subsequently employed (or appointed as a paid consultant) by the University shall resign as a Board Member as soon as is practicable following such an appointment;
- (iii) any future nominations from the Academic Board of individuals to act as staff representatives on the University Board be restricted to employees who are on any grade below a Management

 Mrs Iqbal reported that the Students Union had recently been through the Students Unions Quality Accreditation process and had achieved a ranking of good. However, whilst this was pleasing, given that the Union had been ranked as excellent in nine of the twelve headings, there was actually some disappointment with the overall ranking.

The Board congratulated Mrs Igbal and the team on this excellent result.

- 2. Mrs Iqbal reported that the annual Christmas lunch would be larger than ever this year with approximately one thousand students being catered for. Mrs Iqbal also thanked the University for its ongoing support for the event.
- 3. Mrs Heaton Marriott reported that the Students from the University would be performing on the BBC Children in Need programme the following evening.
- 4. Mrs Lloyd reque and future of the Foundation Year initiative given the significant fall in numbers.
- 5. Committee would be circulated in writing in due course.

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