



University of Central Lancashire

Minutes of the Board Meeting held on 11 November 2015 commencing at 10.00 am in the
Lancaster Suite, the Elmsfield Hotel, Bowness-on-Windermere

David Taylor (Chair)

Andrea Adams	Sue Ion
Fiona Armstrong	Lesley Lloyd
Nicky Danino	Ruth Lowry
Jim Edney	Anne McCarthy
Ridwanah Gurjee	Bill McQueen
Jon Hogan	Lorraine Norris

Michael Ahern (Chief Operating Officer)

Liz Bromley (Deputy Vice Chancellor (Corporate Planning & International Strategy))

Ian Fisher (Clerk to the Board)

Ken Lee (Executive Director for Human Resources)

Lynne Livesey (Deputy Vice Chancellor (Academic))

Peter McMellon (assisting the Clerk to the Board)

Fiona Winters (Deputy Clerk to the Board)

Sarah Woolford (Deputy Finance Director - Acting Director of Finance)

The Chair welcomed all present to the meeting. Apologies for absence had been received from Maria Darby-Walker, Richard Hext and Caitlin McLaren.

The Chair reported that Mr Hext had submitted a number of comments which would be fed into the discussion as appropriate.

No additional declarations of interests were made.

The report was noted and cross-referenced with the information already noted under Item UB698 above.

That the Senior Executive Team Report be noted.

(i)

The Chair of the Committee (Mr Bill McQueen) presented his report on the Committee's meeting on 25th October 2018. A copy of the report is set out in the Minute Book.

Mr McQueen elaborated on the Committee's review of the Institutional Risk Register and on the tender arrangements which were being prepared for the procurement of audit services (internal and external).

(ii)

The Chair of the Committee (Mr Edney) provided an oral report on the meeting of the Resources Committee which had taken place earlier in the day.

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He reported that University management had been given approval in principle to the creation of a joint venture with Recycling Lives. A full business case for the initiative will now be developed. The Board Chair (Mr Taylor) suggested that this joint venture proposal will be consistent with UCLan's recent impressive performance in the start-ups context. The proposed initiative offered the prospect of significant benefits to the University.

(iii)

The Chair of the Committee (Mrs Adams) provided an oral report on the meeting of the

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That the report and updated Institutional Risk Register be noted.

Mr I Fisher reminded the Board about recommendations which had resulted from the Internal audit review of the University's governance arrangements. One recommendation for consideration had related to the Board's representation on the University's Academic Board.

Having considered best governance practice and the usefulness of formal representation for the Board on

