



**University of Central Lancashire**

**Unreserved Minutes of The Board Meeting Held On 22<sup>nd</sup> May 2020, Commencing At 10.00am.**

**Present (via video-conference):**

David Taylor (Chair)

Andrea Adams	Sue Ion
Fiona Armstrong	Suntosh Kaur
Graham Baldwin	Lesley Lloyd
J -17.T61 00.003-0kuT5003 Tc 0.0 0 Tw 7.2JJO Tc 0 Tw 6.	

Maria Darby-Walker	Anne McCarthy
Jim Edney	Bill McQueen
Ridwanah Gurjee	Lorraine Norris
Richard Hext	

**ance (via video-conference):**

(Chief Information and Infrastructure Officer)  
 s (Chief Finance Officer)  
 Chief Marketing Officer)  
 versity Secretary and General Counsel and Clerk to the Board)  
 People Officer)  
 (Deputy Vice Chancellor)  
 on (assisting the Clerk to the Board)  
 (Deputy Clerk to the Board)  
 University Secretary and General Counsel)

**me and Apologies**

air welcomed all present to the meeting.

were no apologies for absence.

**ation of Interests**

were no declarations of interests other than those recorded under UB832 below.

**s Announcements**

UB829. Matters Arising from the University Board Meeting held on 30<sup>th</sup> January 2020

Reserved Minute

UB830. Vice-Chancellor's

Mr Fisher then briefly summarised some of the concerns about the proposed new condition. Firstly, it is considered that, following the recent Government action, the condition is not necessary. It is also considered that, as drafted, the condition is much too wide and vague. Moreover, it is also proposed that the condition will have a retrospective effective date (11th March) and the OfS could seek to penalise institutions for conduct/activity undertaken well before the possibility of such a condition was even mentioned. In short, it is considered that the proposed condition is not necessary, that the terms and implementation arrangements are vague, too wide and grossly unfair and prejudicial. Clearly such a condition would also undermine the important constitutional principle of institutional independence.

The Board shared the concerns set out above and agreed that a robust response should be sent to the OfS, opposing the imposition of the proposed new condition. The Chair advised that, having already reviewed the draft response, he could confirm that this was suitably robust and picked up the points discussed and agreed upon by the Board. Accordingly, Mr Fisher agreed to include a reference to the Board's endorsement in the current draft before submission to the OfS and circulate a copy to Board Members.

Professor Baldwin then reported on further problems caused by the attempt by UCAS to alter (in mid-cycle) the current terms and conditions. Although universities have been invited to agree to the proposed changes, it seems likely that UCAS will adopt the changes regardless as to support or opposition.

#### **Reserved Minute**

- Cost Reductions – the drive to reduce Staff Costs is continuing, although reliance on remote communications has added to the challenge.
- Job Retention Scheme – There has been no furloughing of anyone directly employed by the University.
- UCLan Support for National Effort - The Sir Tom Finney Sports Centre has been extensively developed and is available for emergency use. There are arrangements in place for the facility to be converted back for sports use in due course. The media coverage of UCLan's contributions to the national effort has been very positive and thorough and has prompted much supportive and appreciative feedback, including that from Emma Hardy MP, Shadow Minister for Universities and FE.

In thanking Prof

Mr Edney confirmed that, in noting that a draft budget for 2020-21 will be presented to Resources Committee in June 2020, the Committee also looked forward to proposals for mechanisms which will

The Committee had been pleased to note that a high degree of 'business as usual' had been maintained

### **UB837. Masterplan Delivery Update**

Mr Ahern presented the Masterplan Delivery Update report dated 21 May 2020. A copy of the report is set out in the Minute Book.

Mr Ahern drew attention to two areas of risk.

The risk to materials supply, and labour availability and safety, all threatened by the Covid pandemic,

**(iii) Regeneration of the Local Economy**

In concurring with Mrs McCarthy's suggestion that UCLan could and should be a key player in the post-Covid regeneration of the local economy, the Chair asked Professor Baldwin to consider further 'Board Forum' type events at which such proposals might be taken forward.

**(iv) Post Covid Opportunities to 're-set'**

In agreeing with Mrs Lloyd's identification of the need and opportunity to review a great many of traditional practices and views, the Chair recommended that similar 'Board Forum' treatment should also be given to this subject. The Chair pointed out that simple re-creation of many temporarily displaced or damaged practices was unlikely to represent the optimal way forward. For example, the University's traditional supply/procurement practices would benefit from being updated. He also pointed to the astonishing degree of cha14.1 (n)-0.8 (g)-nur7-11w(i)-14.17 (e)-6 (d)-0.7(d)- Fsi7 (e)-6 (0 Td(F)4.55 (o)1.22 (14.1 .2 (