

University of Central Lancashire

Unreserved Minutes of the Board Meeting Held on 19<sup>th</sup> May 2022 commencing at 2.00pm at the Belsfield Hotel, Bowness -on-Windermere .

Present :

Jim Edney (Chair)

Fiona Armstrong	Sue Ion
Graham Baldwin	Ruth Lowry
Zuleikha Chikh	Anne McCarthy
Nicky Danino	Lorraine Norris
Ridwanah Gurjee	David Taylor
Bill McQueen	

In attendance :

Ebrahim Adia (pro Vice Chancellor – Academic Leadership –from UB1032 only)  
George Charles (Chief Finance Officer )  
Ruth Connor (Deputy Chief Executive )  
StJohn Crean (Pro Vice Chancellor – Research & Enterprise –from UB1032 only , via video-conference )  
Ian Fisher (University Secretary and General Counsel and Clerk to the Board )  
Andrew Ireland (Pro Vice Chancellor – Students & Teaching –from UB1032 only)  
Ken Lee (Chief People Officer )  
Peter McMellon (assisting the Clerk to the Board)  
Fiona Winters (Deputy Clerk to the Board /Head of Governance)

UB1022.



*(xi) External Affairs –Levelling Up : Creating Public Value in a ‘World Risk Society’*

The event at the Queen Elizabeth II Centre, Westminster (co-hosted by Applied Policy Science Unit and Westlakes Research Limited), with Dr Ion delivering the keynote Fyfe Lecture, had been successful and had provided the University with very positive media coverage.

The Board then discussed various aspects of the Vice Chancellor's Update.

Dr Armstrong commented on the 'gold standard approval' success (with The Guardian University Guide 2022 ranking journalism at UCLan as number one in England). Professor Baldwin undertook to convey the Board's congratulations to the School.

Reserved Minute – Text Redacted

Finally, in noting the Safety, Health and Environment (SHE) section of the Update, Dr Ion suggested that the Board's commitment to the promotion of SHE could be demonstrated through further updates and presentations. It was noted that SHE would continue to be prominent under the new Strategic Plan development and that the annual review of the SHE Policy was presented to the Board. However, it was agreed that a presentation to the Resources Committee would assist the Board in staying abreast of key SHE considerations.

Resolved: That the Vice-Chancellor's Update Report be received.

UB1028. Pensions Update

Interests were declared in respect of this item as follows:

- Mr Edney, Mr Fisher and Mrs Lowry – Members of the Local Government Pension Fund



UB1031. Committee and Working Group Chairs' Update s

*(b) Carbon Footprint*

- Decarbonisation Plan

Following the completion of Hydrock's Phase 1 analysis, attention has now turned to Phase 2, which is a major piece of work. The main outcome expected from this is the development of 3D modelling, which should provide a much clearer way forward by the end of summer 2022.

- Benchmark Emissions Figures and Targets

The Group received the baseline figures which have been collected since 1990 and are submitted to HESA, along with the University's corresponding targets.

The University's policy (to move towards greener electricity) together with efficient new buildings have contributed to UCLan's steady reduction in emissions. However, the impact of behavioural change is often underestimated and the Group was therefore

Resolved: That the Chairs' Updates be noted.

*(Professor Crean, Professor Adia and Professor Ireland joined the meeting at this point)*

UB1032. Research Excellence Framework Results Update

It was noted that, because of faults in the hotel's audio-visual services, it would not be possible to proceed with the planned on-line presentation by Professor Crean (Pro Vice Chancellor – Research and Enterprise).

Professor Baldwin suggested that an alternative form of presentation was called for and he undertook to present in place of Professor Crean, pointing out that it remained a disappointment – not least for Professor Crean – that the prepared presentation could not be given.

Professor Baldwin then outlined the Research Excellence Framework (REF) process. He emphasised the great importance of the evaluation (carried out every seven years) to UCLan and not least because the implications which the REF outcomes have for future research funding support. He explained that there are currently 34 subject-based 'units of assessment' (against which UCLan had made 19 submissions) and that the results showed an 'overall profile' broken down into 'outputs' (60%), 'impact evidence' (25%) and 'research environment' (15%). The quality of each submission is denoted by 'starred' ratings (4 star =







He also outlined the new distribution process for the Student Hardship Fund which will operate from September 2022.

Professor Baldwin advised that, whereas assistance for students during the Covid pandemic had been provided, various considerations and sensitivities would tend to limit any similar arrangements at the present time. However, the University's excellent student welfare and student services provisions will continue to ensure that the University is as supportive as possible during the current economic challenges.

UB1035. Date and Time of Next Meeting

Resolved: That the next meeting be on Thursday, 30<sup>th</sup> June 2022 (following the Foundation Trustee meeting commencing at 10.00am) in the Adelphi Building Conference Room.

Mr Edney reported that, following distribution of Board Meeting dates for 2022 -23, the r 0 5 4